

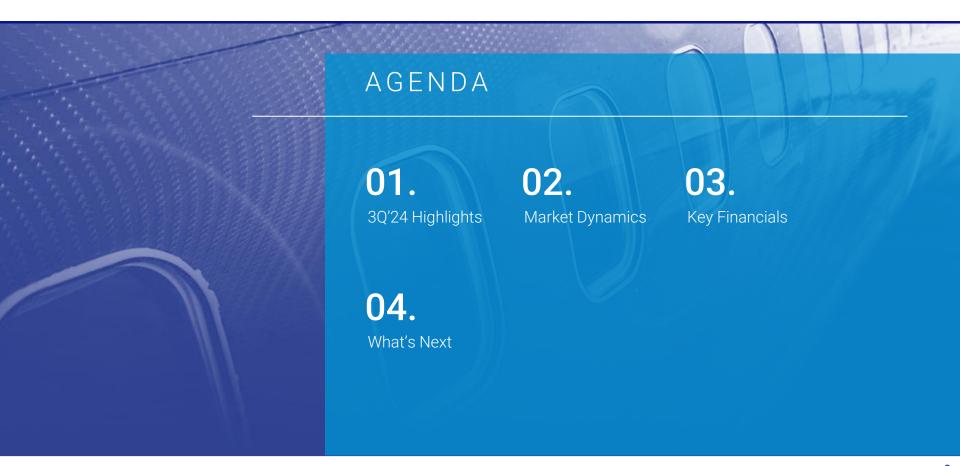
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3Q'24 Highlights

TIRE REINFORCEMENT

- * No material change in volume-basis
- * Price competition from Far-East
- * No material change in raw material prices

REVENUE



235 MUSD All Hard-Currency OPERATING CASH FLOW



14 MUSD

KORDSA

Adjusted EBITDA*



18 M\$ 7.6% Margin

EBITDA**: 16 M\$

COMPOSITE REINFORCEMENT

- * Parallel revenue generation in line with 2023
- * Pressures on profitability from late recovery of commercial aerospace

NET DEBT



391 M\$

391 M\$ in 1H'24 338 M\$ in YE'23 **INVESTMENT**



12 MUSD **NET INCOME**



MUSD

Adjusted EBITDA* = Gross Profit - Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense such as Incentive Income EBITDA** = Gross Profit - Operating Expenses + Amortization/Depreciation

Tire reinforcement market expected to grow ~1% in 2024











Source: IHS & Kordsa Market Intelligence Forecast

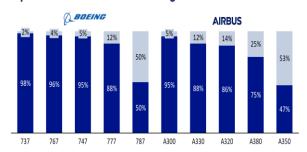
Positive Outlook for the Composite Market 2024 and Beyond





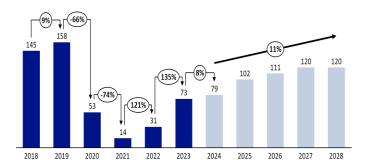


Composites as share of total weight of aircraft structures



Composite's share over total weight of aircraft has been increased; (e.g., A-320, B-787) reaching > 50 share. 3 Kordsa is a supplier for 787 program.

Boeing 787 deliveries and forecast



The 787-program is producing at 5 per month with plans to ramp production to 6-7 in Q1-Q2 2025.4

Source: Lucintel & Kordsa Market Intelligence Forecast B787 Production Rates by Boeing

Price competition from Far-East in tire reinforcement and the late recovery of aerospace in the composite affecting our profitability levels



		USD Financials (MUSD)						
	3Q'23	3Q'24	Δ	4Q'23	1Q'24	2Q'24	3Q'24	
Sales	241	235	-2.5%	231	234	235	235	
Gross Profit	37	33	-11.1%	35	40	32	33	
Gross Margin (%)	15.2%	13.8%	-1 pts'	15.3%	17.0%	13.8%	13.8%	
OPEX (%)	10.5%	11.9%	2 pts'	11.6%	11.9%	12.4%	11.9%	
Operating Profit	14	9	-38.0%	13	12	7	9	
Operating Profit Margin (%)	5.7%	3.6%	-2 pts'	5.5%	5.1%	2.8%	3.6%	
Adjusted EBITDA*	24	18	-25.5%	18	23	16	18	
Adjusted EBITDA* Margin (%)	9.8%	7.6%	-2 pts'	8.0%	9.9%	6.6%	7.6%	
EBITDA**	22	16	-29.9%	19	22	13	16	
EBITDA** Margin (%)	9.2%	6.6%	-2 pts'	8.2%	9.5%	5.7%	6.6%	
Net Income	3	-5	-271.1%	12	3	1	-5	
Net Income (%)	1.3%	-2.2%	-3 pts'	5.0%	1.4%	0.3%	-2.2%	

Adjusted EBITDA* = Gross Profit – Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense excl. fx gains/losses EBITDA** = Gross Profit – Operating Expenses + Amortization/Depreciation

Continuing price competition coming from Far-East competitors Sales Bridge – MUSD



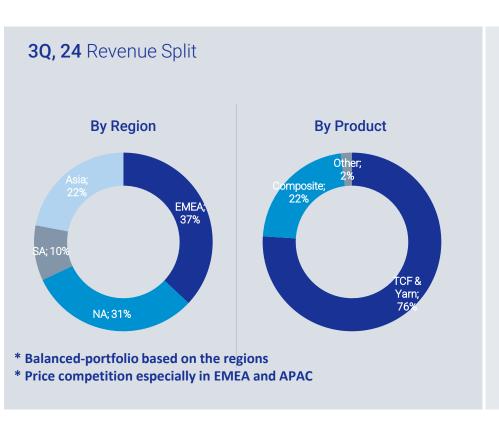


^{*} Tire Reinforcement Segment

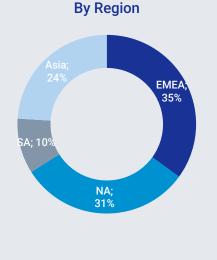
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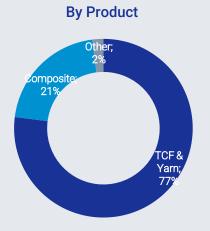
Our aim is to build balanced portfolio between tire and composite reinforcement **Segment Reporting Results**





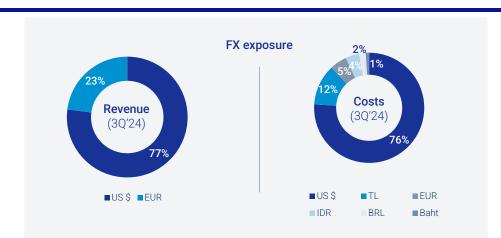
3Q, 23 Revenue Split

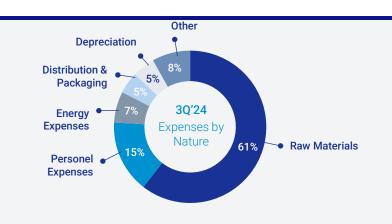




Hard Currency Revenue



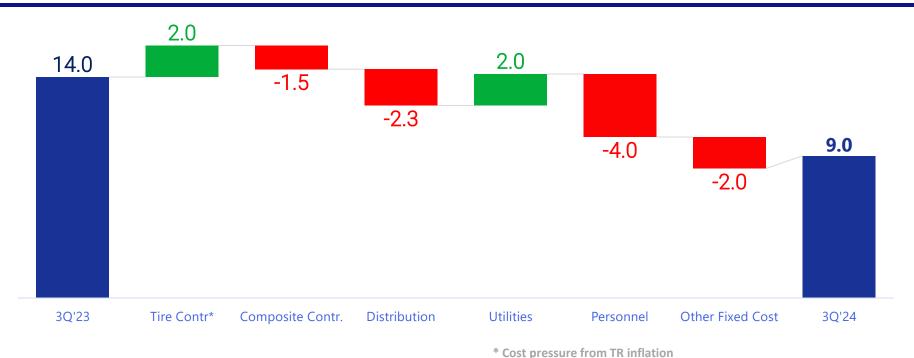




- Hard currency revenues
- Ability to pass through raw material price volatility: (Revenue – raw material costs) tracked as a KPI by sales team
- FX exposure on costs -> EM footprint on local costs + hard currency priced raw materials
- Benefit from US\$ appreciation vs. TL, IDR and BRL
- Appreciation of EUR/USD parity is also positive for Kordsa

Effective cost management helped to limit negative impact of price pressures EBIT Bridge (MUSD)





^{*} Cost pressure from 1K inflatio

^{*} Imbalance between USDTRY and inflation

^{*} Price competition – low profitability

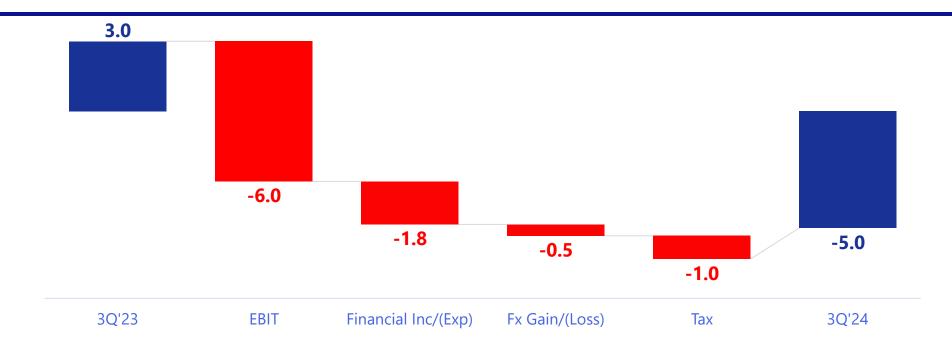
^{*} Savings from energy costs, especially in EMEA

^{*} Contribution: Sales - Raw Material Cost

^{*} Tire Contribution including all other businesses excep composite

KORDSA THE REINFORDER

Net Income Bridge (MUSD)



Balance Sheet



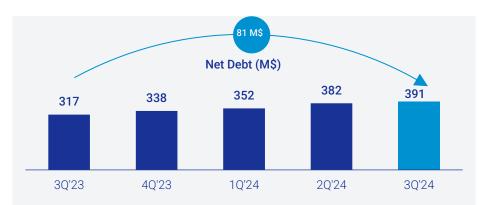
	TI	TL Financials (MTL)			USD Financials (MUSD)		
	Dec'23	Sep'24	Δ	Dec'23	Sep'24	Δ	
Cash and Cash Equivalents	1,712	2,179	467	58	64	6	
Account Receivables	4,774	6,208	1,434	162	182	20	
Inventories	6,840	8,790	1,950	232	258	25	
Other Current Assets	1,416	1,884	468	48	55	7	
PPE & Intangibles	13,922	16,242	2,320	473	476	3	
Investment Property	697	686	-11	24	20	-4	
Goodwill	3,960	4,590	630	135	135	0	
Other Non-Current Assets	1,656	1,847	191	56	54	-2	
Account Payables	3,375	3,874	499	114	113	-1	
Total Debt	11,651	15,545	3,894	395	455	60	
Short Term Debt	7,382	8,786	1,404	250	257	7	
Long Term Debt	4,269	6,759	2,490	145	198	53	

Focusing on improving working capital and net debt level









	Am	Avg. Int. Rates		
M\$	31.12.2023	30.09.2024	%	%
Net Debt	337	391	YE'23	3Q'24
USD-Basis	295	342	8.5%	7.8%
EUR-Basis	39	46	7.3%	6.9%
TRY-Basis	56	64	34.8%	26.9%
Other Currencies	5	4	8.2%	4.7%
Cash & Cash Equi.	-58	-64		

Adjusted EBITDA* = Gross Profit - Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense such as Incentive Income

What's Next



CASH MANAGEMENT & IMPROVING NET DEBT LEVEL

COST IMPROVEMENT FOCUS

CONCENTRATE VALUE-ADDED PRODUCTS in COMPOSITE GROWING IN AEROSPACE & NON-AEROSPACE

Thank You

